

31 March 2001

I MACE NEWSLETTER

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I MACE Ready To Serve!

During the week of February 26—March 4, 2001 I MACE conducted a MORDT (Mobilization Operational Readiness Deployment Test) to test its readiness to activate the SMCR Marines of I MACE, 3rd CAG and 14th ITT. Over 400 Marines and Sailors participated in the I MACE MORDT.

Though Reserve Marines were not on board for the entire week, the test began early on Monday morning February 26th where the Active Duty Marines of I MACE went through commodity area inspections, medical and dental administrative inspections,

training administration inspections, physical and information security inspections. Additionally, the I & I Staff participated in a CGI inspection where the Marines took the PFT and stood uniform inspections.

On the afternoon and evening of 2 March, Reserve Marines reported for a five drill period duty weekend. A “tent city” had been erected during the week and all Marines and sailors were billeted in tents—simulating activation at the SIA (Site of Initial Activation) to a large degree.

Saturday morning started with the PFT immediately following reveille. Following the PFT and through-out the remainder of the day on Saturday and part of Sunday morning all marines were inspected in the Service Alpha uniform and were processed through mobilization stations where administrative records were verified or corrected, 782 gear and gas masks were verified or corrected and medical and dental readiness was verified or corrected. The MORDT inspection was superbly coordinated and executed and by mid Sunday morning all Marines and sailors had been completely processed through every station. Kudos to the leadership and cooperation and teamwork of all Marines and Sailors!

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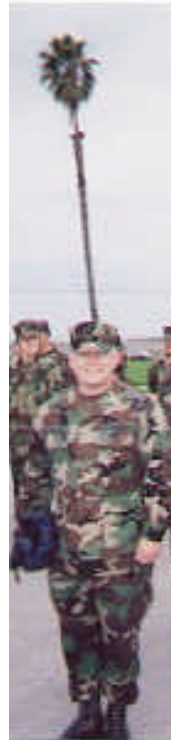
I MACE—Marines Making Things Happen!



An H&S Company Commander's fondest dream or worst nightmare —"Tent City" !



Lt. Col. Terry Ream prepares for the MORDT SSA Inspection



Height is just a matter of perspective! Lt. Col. Scott Babcock standing tall at MORDT formation.



Col. Charles Ward instructs the California DET of the Liaison Group in the cultural nuances of the ROK during the March drill.



Lt. Col. Brian Delahaut from the Augmentation Group prepares for a class on the MEF TAC SOP.



Sergeant Major Salgado looking good and prepared to inspect!



The joys of paperwork! Colonel John Heinecke, OIC of the California DET of the Liaison Group prepares another list in preparation for Annual Training.

Houston Liaison DET Attends Army Reserve Staff Planning Course

The Houston detachment of the Liaison Group, under the leadership of Colonel Candelario Trevino, is attending the U.S. Army Reserve Battle Command Staff Training (MOD 1) course conducted by the 75th Division (Exercise), in Houston, Texas.

The course is a five day period of instruction focusing on the Intelligence Preparation of the Battlefield (IPB) and the Army Military Decision-Making Process (MDMP) used at the Army Brigade level of operations. The final course exercise entails the students being broken down into an Army Brigade staff to command and control a Brigade sized force during a JANUS computer simulation exercise (both offense and defense).

The course serves as a good preparation for I MEF Liaison Officers who serve with the III Armored Corps (U.S. Army) or other allied armies who use the U.S. Army as their model.

Detachment Houston, during the current and upcoming Fiscal Years, will complete training of all Detachment personnel in the MOD-1, MOD-2 and OPFOR courses that are offered by the 75th Division (Exercise).



LtCol Doug Behseresht (center), MGySgt Sherman Elliott (right) and an unidentified Army Officer conduct staff planning for the JANUS computer simulation exercise.

I MACE takes a hike

PT at the February drill proved to be a bit more interesting than in previous months as Col. Williams (Chief of Staff) and Major Noel (H&S Company Commander) led 120 Marines and Sailors from the I MACE Groups on a conditioning hike.



“A spirited pace” said Col. Steve Kovack from the California Liaison Group as he stepped lively. And the California Liaison Detachments very own “Tunaman” (Col. Charles Ward) was not without words throughout the duration of the hike as he rehearsed for his presentation on the cultural nuances of the ROK.



A morning walk on the beach.

I MACE Rear Area Operations Group

Interesting changes have happened since the last newsletter. Colonel Wesley F. May has been assigned as the Assistant Chief of Staff G – 3 / Head of the RAOG. Colonel May has served for over 34 years in the Marine Corps, having enlisted in 1966. Colonel Biow is on assignment as the Headquarters Battalion Commander 3d FSSG in Okinawa Japan. Colonel Biow has been selected to be the Deputy Chief of Staff at MARFORPAC as his next permanent assignment.

Other changes include a new Operations Officer, Lieutenant Colonel Hobie Smith, who comes to us from the I MEF Augmentation Detachment. LtCol Smith was also the Commanding Officer of 2nd Battalion 23 Marines. Additionally Captain Brandon Davis joined the RAOG in March. Captain Davis spent several years assigned to 8th & I as the adjutant for the Silent Drill team. Sad to say, we have also had a few departures from the RAOG; Lieutenant Colonel Roger Brent has left the Fires Section and retired, Lieutenant Colonel Tim Stanford has left to pursue other reserve potentials and Lieutenant Colonel Tom Latsko has transferred to CINCPAC in Hawaii. We will miss These officers and all they contributed to the RAOG.

The March drill included the MORDT for I MACE and the RAOG met the 90% attendance requirement. This is a great sign that the RAOG is prepared and able to answer the call by the country in time of need and

every Marine in the RAOG is to be commended. During the MORDT a PFT was performed and it should be noted that our highest score in the RAOG was a 286 by Major Pappas. Outstanding job Major! The April drill will include a CPX for the RAOG in preparation for the upcoming UFL and MEFEX finalized planning and preparation is being completed for this exercise.

At times there are Marines in the RAOG that perform incredible acts of courage or kindness and it should be noted, this time the Marine was Gunnery Sergeant Freeman. Gunnery Sergeant Freeman is with the Gardena Police Department and is being given not one but two Distinguished Service Awards. He has put others ahead of himself in two separate incidences; in one incidence he disregarded his own safety to stop a speeding car in a high speed pursuit from entering a freeway in the wrong direction, in the second incident he purposely brought fire upon himself from a mentally unstable suspect welding a high caliber rifle so that other officers could stop him.

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The role of Marine Liaison Teams in support of I MEF

The MEF Staff is focused on conducting operations in accordance with the MEF Commander's intent. The responsibility for Targeting and Shaping the Battlefield is a function of G-3 Fires. The Fires section relies heavily on the Marine Liaison Teams as an extension of the G-3, located in supporting and adjacent units. Liaison Teams will assist supporting and adjacent units to reduce the fog of war through direct communications and fire support coordination. As an extension of the MEF Command Staff, Liaison Teams provide many other missions critical to the function of battle staff coordination. Liaison Teams help to coordinate and de-conflict major unit actions. The Liaison Teams provide this critical link to synchronize and focus combat power by being directly integrated into the adjacent and supported units assigned. The Liaison Team role of providing the forward eyes and ears of the MEF assist the Command Staff through the seamless integration. Success on the Battlefield may hinge on the abilities of the Liaison Teams to understand, focus and communicate the MEF Commander's vision. Many times the Liaison Teams may have to act in the absence of direct guidance from the MEF Staff. However, because each Liaison Team completely understands the dynamics of Battle Space Geometry and MEF Commander's concept operations their ability to communicate this vision becomes one of the most important roles that the Liaison Team performs to support the MEF Commander and conduct of the battle.

The MEF Liaison Team is the most visible means to convey the MEF Commander's vision, mission, concept of operation, and guidance. The Liaison Team integrates the tactical effort of the MEF Staff. In today's battlefield the MEF relies on these Liaison Team to provide fires expertise and synergy in the MEF fight. With continued training and communication the role that the Liaison Teams play in the overall conduct of the MEF Fight will continue to add value and focus to one of the most critical and most forgotten elements of the MEF Staff the Liaison Teams.

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General Knutson's Comments on Value of Marine Reservists to I MEF

Reserves in the MEF

Marine Corps Gazette,
January 2001

I read with interest Col. G. I. Wilson's "Challenged To Write" (MCG, Oct 00) commentary, concerning LtGens Hailston, Bedard, and my rebuttal to Col Cancian's April 2000 Gazette article. I read with humor Bill Lind's commentary, "Missing the Boat: A Response to Generals Knutson, Hailston, and Bedard," in the same issue.

First with regard to Col Wilson's comments on the state of our Operating Forces' operational tempo with the case-making example of the I Marine Expeditionary Force consequence management cell being composed entirely of active duty special works Marines, I don't argue the facts but rather applaud the fact in that isn't it terrific to have such talented and dedicated Reserve officers to step up to the plate? As my fellow generals and I wrote, our Marine forces are more than capable and ready to deploy and operate across the full spectrum of contingencies. But the fact is in the post-Cold War world of enlarged CinC engagement strategies, the headquarters staffs are stretched thin. Thank God for the Reserve Component.

Secondly, I will comment on Bill Lind's piece. Out of curiosity, I went to the library and checked out the *Maneuver Warfare Handbook* authored by Mr. Lind (which has no connection to the official publication) and referenced in Mr. Lind's biography. I found it to be the most

illogical, sophomoric, and amateurish writing on any military subject I can ever remember reading. In regard to Mr. Lind's commentary itself, I find it entirely amusing that any author can construct such sentences but have absolutely no idea about what he is writing.

LtGen B. B. Knutson, Jr.

WARS AND RUMORS OF WARS — On the precipice of Armageddon

All-out conflagration nearly engulfed Mideast this week

Saturday, February 24, 2001

By Jon Dougherty

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A new report claims a regional war in the Mideast was on the brink of "exploding" into reality this week, only days after U.S. and British warplanes struck an Iraqi radar command-and-control site Feb. 16.

Mideast sources close to The DEBKAFfile said on Thursday that six divisions of Iraqi troops were massed near the Syrian border and U.S. intelligence officials had "additionally picked up Iraqi preparations for launching long-range surface-to-surface missiles," the intelligence news agency reported.

The movements, which were relayed to Israeli intelligence and military officials, were tracked by American spy satellites, the report said, prompting the Jewish state to place its forces on high alert and warn some towns in northern Israel to prepare for incoming missile attacks.

The report said U.S. intelligence estimates claimed that Iraqi missile forces would have been ready to launch at Israel by 6 p.m. local time Thursday, but Mideast sources said "a European government — probably Britain" -- sent word to Iraqi intelligence that if missile launch preparations continued, "Israel would not again sit still and wait for Iraqi missiles to rain down on its towns, as it did in the 1991 Gulf War."

DEBKAFfile said Israeli air force officials were planning a pre-emptive strike against the amassed Iraqi troops and missile launch sites, using conventional munitions "and with the help of small neutron bombs."

On Jan. 18, WorldNetDaily reported that U.S. forces based in Europe had been placed on heightened alert on information that Iraq and other Arab forces may be planning strikes against Israel.

"When you look at all the signals coming out of Iraq, for example," one source told WND, "they are significant. In effect, [Iraqi President Saddam Hussein] is saying, 'We're going to bring a lot of pain to Israel,'" noting that Saddam has deployed Republican Guard divisions "50 miles south of Baghdad and two divisions near the border with Syria."

At the time, the Pentagon confirmed that U.S. European Command forces had been placed on heightened alert status but did not confirm information provided to WND regarding planned "major military exercises" in the region.

WND asked Pentagon spokesmen to identify one of the exercises -- "Juniper Cobra" -- but officials refused. Within a week, other press sources began reporting the movements and the Pentagon confirmed the "Juniper Cobra" exercise, which included deploying a number of U.S. Patriot anti-missile batteries in and around Israel.

One of those units consisted of an entire Alabama National Guard Patriot battery -- the first time an entire Guard unit was deployed overseas in peacetime.

According to DEBKAFfile, Arab sources said Syrian President Bashar Assad had reached a "strategic decision" either to allow the Iraqi divisions to march through Syrian territory en route to Israel, to give his approval to Hezbollah terrorist forces to unleash a "long-range rocket attack against northern Israel," or both. Palestinian sources, the Debkafile report said, have confirmed the Iraqi troop movement reports and Ba-

WARS AND RUMORS OF WARS (Continued)

Nevertheless, Iraqi forces continued preparing the missiles for launch, "taking them up to one stage before [Iraqi President] Saddam's firing order."

U.S. AWACS planes, along with four of their Navy counterparts - A2C Hawkeye carrier-launched bombers had taken off from bases in Turkey and from U.S. carriers in the Gulf, en-route to Iraq's western desert.

The joint U.S.-British squadrons were joined by elements of the Israeli air force, said the report. The mission was to "flatten Saddam's surface missiles the moment [U.S. AWACS] reported them operational."

The report said as the U.S. and British planes flew over the desert, they "ran into fierce anti-aircraft missile fire from [Iraqi] batteries emplaced north of the ... oil city of Mosul," noting that "35 missiles were fired," and the "allied fighters blasted the Iraqi batteries in return but caused very little damage."

Yesterday, the Pentagon confirmed that U.S. planes had attacked anti-aircraft missile sites near Mosul after receiving fire, adding that no planes were hit. However, British foreign ministry officials said no British warplanes were involved in the attack.

Besides escalating Iraqi military activity, the report said "unusual Palestinian military activity" was witnessed "in the past 24 hours." Debkafile said its sources have learned that "a massive Palestinian terrorist attack may be programmed as the starting signal for a regional flare-up."

"Thursday's scare can be expected to be repeated in the coming days and weeks," the report said. "President Bush hinted as much when he warned Saddam at his Washington news

conference [Thursday] that if he developed weapons of mass destruction, there would be 'consequences.'"

The report also confirmed elements of Pentagon reports Wednesday that many of the new Navy "smart munitions" used in the attack missed their targets.

Specifically, DEBKAfile said, "The combined U.S.-British raid ... missed its essential target: a command-and-control center 20 miles north of Baghdad for the coordination and dispatch of both anti-air and ground-to-ground missiles" -- an irony, since the Pentagon only said warplanes targeted radar command sites 5 miles south of Baghdad, inside the southern no-fly zone.

"The allies had intended to preempt Saddam Hussein, following intelligence of his decision to launch missile attacks on Israel, Saudi Arabia and Kuwait," said the report. "The failed air raid strengthened Saddam's resolve. ... Now, he is determined to go to war without delay, before Western allies reduce his missile-launching capability."

During his news conference Thursday -- his first since taking office -- President Bush called the raids "successful," despite reports that many, if not most, of the Navy bombs used in the raid had failed to strike intended targets.

Pentagon officials speculated that the bombs -- which were only first used in combat just two years ago and are expensive -- may have software glitches, because all of the bombs that missed their targets missed in the same way, by veering off to the left.

Published reports Wednesday said some Pentagon officials claim the bombs missed targets by as much as 100 yards.

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SWORD



The **SWORD**, Short range missile defense With Optimized Radar Distribution, offers a low-cost solution with increased accuracy, lethality, and firepower to counter proliferated air and missile defense threats. The



SWORD concept has the capability to defend U.S. troops and assets against sophisticated cruise missiles. The weapon system also has capability to negate anti-radiation missiles, short and long range rockets, unmanned aerial vehicles, airplanes, helicopters, and helicopter-launched air-to-ground missiles.

The **SWORD** technology, originally developed under the Strategic Defense Initiative for lower-tier point defense against reentry vehicles, offers significant capability in the tactical arena for force protection of maneuver units on the front lines.



The **SWORD** weapon system concept consists of a fire control radar with sufficient accuracy to command guide low-cost interceptors to hit and kill the threats. The objective fire control system will be capable of all-weather, 360-degree on-the-move search, detect, and track, non-cooperative threat identification and simultaneous engagement of mul-

tiples threats. Because of its tactical size (approximately 2m baseline), the radar can be integrated on wheeled and/or tracked vehicles. The objective **SWORD** interceptor will be a very low-cost round fired from existing fielded launchers like the Stinger Linebacker and Avenger

The **SWORD** system concept is an optimized sensor-shooter-killer combination that minimizes the time from threat detection to threat destruction. The **SWORD** tracked vehicles will provide continuous protection of forward area maneuver forces while the wheeled units can be strategically positioned to defend fixed site assets and convoys. The **SWORD** weapon system can operate either autonomously or with existing command, control, communications, and intelligence theater missile defense and air defense architectures.



The Air Defense Battle Laboratory, Fort Bliss, Texas, and the



Stinger Product Office are working collaterally with the Weapons Directorate to support a *near term* demonstration of the **SWORD** system's ability to provide needed point defense for high value theater assets and forward area air defense forces. The demonstration fire control system will be an X-band, trailer mounted, semi-tactical unit and the interceptor could be one of several missiles modified to accept guidance commands from the radar. The Stinger missile, one of the candidates, will be outfitted with a low aerodynamic drag front end and the seeker will be replaced with an X-band transceiver and an inertial measurement unit.



SWORD (continued from previous page)



These modifications will improve launch reaction time as well as extend the effective kill range. Existing Stinger missile launch platforms will be utilized. This proposed Advanced Concept Technology Demonstration will develop a limited operational capability within two years.

U.S. Army Space and Missile Defense Command
Public Affairs Office
<http://www.smdc.army.mil>

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This Edition's Contributors!

- **Lt Col Patrick FERRAL (Houston DET)**
- **Lt Col Drew MacLean and Lt Col Bill Goggins (Ft. Lewis DET)**
- **Col Steve Kovack (California DET)**
- **Lt Col Dan Ostrander and Col Wes MAY (RAOG)**
- **Lt Col Brian Delahaut and Lt Col Barry Bean (Augmentation Group)**
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Thanks for your contributions to this issue of the I MACE Newsletter.

Submission of articles for the I MACE Newsletter

Articles should be submitted no later than 5 business days after a drill weekend. Pictures are appreciated and always enhance the message. They will be returned if not sent electronically. Send them via email to:

kaminskitj@home.com

Or, via snail mail to:

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FAMILY NEWS FROM YOUR KEY VOLUNTEER NETWORK APRIL/MAY 2001

FAMILY DAY – MAY 13

Family Day is again approaching. This year it will be held on 13 May, Mother's Day. At first, as a spouse, this upset me. Then I realized that our Marines would be drilling that day regardless. So, even though it is at I MACE, at least Marines, spouses and families can spend some time together on Mother's Day.

This year we will be having a very short (20 minutes) family readiness orientation. We will show a 15-minute video and spend 5 minutes discussing the What's Next Guide to Family Readiness. Don't hesitate to bring the children. It will not be the 2-hour ordeal you endured 2 years ago!

The rest of the day should be filled with fun, food and fellowship with other Marine/Navy spouses and families. I look forward to seeing you there.

TRIP AND TRAINING OPPORTUNITIES

If you are interested in becoming a part of the Key Volunteer Network and specifically becoming a Coordinator, we have a training conference scheduled for 15-18 May in New Orleans, Louisiana. Not only is it educational, it is FUN and you will become a part of the Key Volunteer Network at I MACE. Marine Forces Reserve who sponsors the training pays for your flight, per diem and lodging. Your child care is also covered. If this is something you would be interested in either now or for future training events, please contact either MSgt Tisdale at 760-725-9644 or me, Susan Williams, at 760-757-2260 as soon as possible due to limited class size.

PHONE TREE ACTIVATION

During the past 2 months, most of you should have received at least one phone call from your Key Volunteer. The Key Volunteer Network has activated the phone tree three times in the past year. If you have not heard from your Key Volunteer, please notify MSgt Tisdale at 760-725-9644 or call me at home at 760-757-2260. Remember to keep the unit posted when you move or change phone numbers. Our Key Volunteer Network phone rosters are only as good as the information the unit has been given.

NEW KEY VOLUNTEER COORDINATOR NEEDED

Effective 15 June 2001, I will be resigning as the Key Volunteer Coordinator for I MACE. I will stay on as the Key Volunteer Advisor to train and assist the new Coordinator. If this is something you would be interested in doing and you have experience as a Key Volunteer either here or at a previous unit, please contact me at 760-757-2260. We will be reviewing candidates for this volunteer position through 5 June.